Financial Statements of

CAPE BRETON-VICTORIA REGIONAL SCHOOL BOARD

Year ended March 31, 2008

ROACH PERRY ANDERSON

Chartered Accountants

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AUDITORS' REPORT

To the Chairperson and Board Members Cape Breton-Victoria Regional School Board George Street Sydney, Nova Scotia

We have audited the statement of financial position of the Cape Breton-Victoria Regional School Board as at March 31, 2007, and the related statements of operations, surplus, and cash flows for the year then ended. These financial statements are the responsibility of the Cape Breton-Victoria Regional School Board's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Except as explained in the following paragraph, we conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with all school boards in Nova Scotia, the Board is required to report school based funds in its financial activities, the completeness of which is not subject to satisfactory audit verification. Accordingly, we were not able to determine whether any adjustments might be necessary to school based funds, revenue, expenditure, excess of revenue over expenditure, assets and surplus.

In our opinion, except for the effect of adjustments, if any, we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of school based funds referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Cape Breton-Victoria Regional School Board as at March 31, 2007, and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles as described in Note 1.

Sydney, Nova Scotia June 28, 2007

Chartered Accountants

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Financial Statements

March 31, 2008

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AUDITORS' REPORT

To the Chairperson and Board Members Cape Breton-Victoria Regional School Board

We have audited the statement of financial position of the Cape Breton-Victoria Regional School Board as at March 31, 2008 and the statements of operations, accumulated surplus, changes in net financial assets and cash flows for the year then ended. These financial statements are the responsibility of the School Board's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Except as explained in the following paragraph, we conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with all school boards in Nova Scotia, the Board is required to report school-based funds in its financial activities, the completeness of which is not subject to satisfactory audit verification. Accordingly, we were not able to determine whether any adjustments might be necessary to school-based funds, revenue, expenditure, excess of revenue over expenditure, assets and surplus.

In our opinion, except for the effect of adjustments, if any, we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of school-based funds referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the School Board as at March 31, 2008 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles established for regional school boards in the Province of Nova Scotia.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information included in the schedules is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such supplementary information has not been subjected to the auditing procedures applied in the examination of the basic financial statements and, accordingly, we express no opinion on it.

The comparative figures for March 31, 2007 were reported on by another firm of Chartered Accountants.

Chartered Accountants

MAM & Associates

Sydney, Canada

June 20, 2008

CAPE BRETON-VICTORIA REGIONAL SCHOOL BOARD Statement of Financial Position

March 31, 2008, with comparative figures for 2007

	2008	2007
Financial Assets		
Cash and cash equivalents:		
General School-based funds (note 2)	\$ – 1,806,332	\$ 3,596,206 1,354,500
Oction based failes (note 2)	1,806,332	4,950,706
Accounts receivable:		
Province of Nova Scotia (note 3)	6,663,918 1,430,147	8,238,092
First Nation Government of Canada (note 4)	1,430,147 904,934	889,024 997,500
Other	1,067,991	940,768
	10,066,990	11,065,384
Retirement service awards receivable (note 5)	4,982,291	4,299,208
Restricted cash and investment - scholarships	557,864	548,504
Total financial assets	17,413,477	20,863,802
Financial Liabilities		
Cheques issued in excess of funds on deposit	214,501	_
Payable and accruals – trade	2,720,605	6,188,883
Teachers' salary payable	1,908,100	2,431,734
Non-teaching vacation pay payable	1,052,551	848,292
Other salary payable	1,930,823 7,826,580	1,198,275 10,667,184
Payables and accruals government:	1,020,000	10,007,104
Province of Nova Scotia	26,014	95,016
Government of Canada	5,707	1,712
Municipalities	51,601 83,322	30,841 127,569
D. C. v. A		
Deferred revenues	2,875,800	3,070,931
Retirement service awards obligation (note 5)	4,982,291	4,299,208
Teachers' training fund	50,000	50,000
Scholarship trust funds	557,864	548,504
Total financial liabilities	16,375,857	18,763,396
Net Financial Assets	1,037,620	2,100,406
Non-Financial Assets		
Prepaid expenses	707,395	719,318
Tangible capital assets (note 6)	155,215	149,787
Total non-financial assets	862,610	869,105
Accumulated surplus	\$ 1,900,230	\$ 2,969,511
Commitments (note 12) Contingencies (note 13)		
See accompanying notes to financial statements.		
On behalf of the Board: Chairperson		
Board Member		

Statement of Operations

Year ended March 31, 2008, with comparative figures for 2007

	2008	2008	2007
	Budget	Actual	Actual
Revenue (Schedule A):			
Province of Nova Scotia	\$ 117,834,934	\$ 122,376,336	\$ 119,812,841
Government of Canada	1,357,000	1,634,478	1,361,630
Municipal contributions	12,546,600	12,546,600	12,053,100
Other revenues	3,093,010	3,653,726	3,879,715
School-based funds (note 2)	, · · , -	5,762,149	5,109,130
	134,831,544	145,973,289	142,216,416
Expenditures (Schedule B):			
Board governance	317,474	320,360	293,354
Regional management	3,095,846	3,326,178	2,954,108
School management and support	15,956,568	15,565,147	14,122,284
Instructional and school services	67,925,411	70,220,744	67,939,281
Student support	22,162,591	19,716,117	20,213,957
Adult and community education	930,224	858,840	842,082
Property services	16,609,432	23,183,293	22,277,113
Student transportation	6,414,589	6,575,962	6,362,114
Other programs	1,378,811	1,882,035	2,793,849
Tangible capital asset amortization	40,598	83,577	80,655
School-based funds (note 2)	, <u> </u>	5,310,317	4,894,926
	134,831,544	147,042,570	142,773,723
Excess of expenditures over revenue	\$ -	\$ (1,069,281)	\$ (557,307)

Statement of Accumulated Surplus

Year ended March 31, 2008, with comparative figures for 2007

	2008	2007
Accumulated surplus, beginning of year	\$ 2,969,511	\$ 3,526,818
Excess of expenditures over revenue	(1,069,281)	(557,307)
Accumulated surplus, end of year	\$ 1,900,230	\$ 2,969,511
Accumulated surplus consisting of:		
Unrestricted	\$ 93,898	\$ 1,615,011
Internally restricted funds School-based funds	1,806,332	1,354,500
Balance, end of year	\$ 1,900,230	\$ 2,969,511

CAPE BRETON-VICTORIA REGIONAL SCHOOL BOARD Statement of Change in Net Financial Assets

	2008	2007
Net financial assets, beginning of year	\$ 2,100,406	\$ 2,734,097
Changes during the year:		
Excess of expenditures over revenue	(1,069,281)	(557,307)
Acquisition of tangible capital assets	(89,005)	(154,043)
Amortization of tangible capital assets	83,577	80,655
(Increase) decrease in prepaid expenses	11,923	(2,996)
Decrease in net financial assets	(1,062,786)	(633,691)
Net financial assets, end of year	\$ 1,037,620	\$ 2,100,406

Statement of Cash Flows

Year ended March 31, 2008, with comparative figures for 2007

		2008		2007
Cash provided by (used in):				
Operating activities:				
Excess of expenditures over revenue	\$	(1,069,281)	\$	(557,307)
Non-cash items:				
Tangible capital asset amortization		83,577		80,655
Cash used in operating activities		(985,704)		(476,652)
Change in non-cash operating working capital:				
Decrease (increase) in accounts receivable		998,394		(4,621,228)
Decrease (increase) in prepaid expenses Increase (decrease) in accounts payable trade		11,923 (3,468,278)		(2,996)
Increase (decrease) in salaries payable		413,173		4,372,526 (1,559,611)
Increase in payables and accruals – government		(44,247)		89,576
Increase (decrease) in deferred revenue		(195,131)		303,992
		(3,269,870)		(1,894,393)
Financing activities:				
Purchase of tangible capital assets		(89,005)		(154,043)
Decrease in cash and cash equivalents		(3,358,875)	-	(2,048,436)
Cash and cash equivalents, beginning of year		4,950,706		6,999,142
Cash and cash equivalents, end of year	\$	1,591,831	\$	4,950,706
Represented on the financial statements by:				
(Cheques issued in excess of funds on deposit)				
cash and cash equivalents	\$	(214,501)	\$	3,596,206
School - based funds	•	1,806,332	•	1,354,500
	\$	1,591,831	\$	4,950,706
Supplemental cash flow information:				
Interest received	\$	266,282	\$	453,425
Interest paid	·	344	•	233
		J-1-1		200

Scholarship Fund Balance Sheet

March 31, 2008, with comparative figures for 2007

	 2008	 2007
Assets		
Cash and investments	\$ 557,864	\$ 548,504
Equity		
Rossetti Townsend McDonagh Panagiotakos McQuarrie Annie Hall C.J.C.B. Daniel Munroe John D. MacLeod Memorial Annie Bell Grady Memorial T.L. Sullivan Memorial Adult High School O'Connell Mary Elizabeth Brennan William Hilchie Memorial Isabel MacDermid Memorial Wendell & Diane Coldwell Memorial Jon David Corbett Leonard Matheson Ellen Dunn Balah George MacKay Bursary	\$ 166,865 1,084 5,679 9,656 3,141 2,057 4,494 3,164 1,057 21,508 2,129 44 156,220 2,454 3,203 3,535 2,270 3,204 1,490 4,076 144,981	\$ 163,995 1,041 5,463 9,284 3,142 1,977 4,494 3,115 1,041 20,668 2,095 44 154,157 2,408 3,128 3,530 2,660 3,134 1,452 4,402 141,688
Minor Hockey Fine Arts	11,565 3,988	11,600 3,986
	\$ 557,864	\$ 548,504

On behalf of the Board:	
	Chairperson
	Board Member

CAPE BRETON DISTRICT SCHOOL BOARD Statement of Continuity of Scholarship Fund

Year ended March 31, 2008, with comparative figures for 2007

	Rossetti	To	Townsend	Mc	McDonagh Panagiotakos	Panaç	jiotakos	McC	McQuarrie	Anni	Annie Hall	Ċ.	C.J.C.B.	_	Munroe
Balance, beginning of year	\$ 163,995	€9	1,041	↔	5,463	↔	9,284	€9	3,142	€9	1,977	€	4,494	₩	3,115
Deposit	1 6		1		1 7		ı (1 5		, ;		ı		ı !
Interest earned	5,620 169,615		1,084		5,679		3/2 9,656		3,281		2,057		4,494		3,239
Scholarship awarded	2,750		1		ı		I		140		I		1		75
Balance, end of year	\$ 166,865	€9	1,084	8	5,679	↔	9,656	↔	\$ 3,141	\$ 2,057		8	\$ 4,494	€9	3,164

	Mā	MacLeod		Grady	Sullivan	van	Scl	Adult High School	O'Connell		Brennan		Hilchie MacDermid	Mac	ermid
Balance, beginning of year	↔	1,041	€9	\$ 20,668	,2	2,095	69	4	44 \$ 154,157	↔	2,408	€	3,128	↔	3,530
Deposit		ı		ı		ı		1	I		1		1		ι
Interest earned		4		840		8		ı	6,312		96		145		155
		1,082		21,508	2,	2,179		4	160,469		2,504		3,273		3,685
Scholarship awarded		25		ı		20		ı	4,249		20		20		150
Balance, end of year	€	1,057	8	1,057 \$ 21,508 \$ 2,129	2,	1 1	69	44	44 \$ 156,220 \$ 2,454 \$ 3,203	ક્ક	2,454	69	3,203	es	3,535

		Coldwell		Corbett	Ř	Matheson		Dunn Balah	МасКау		Minor Hockey		Fine Arts	2008 Total	2007 Total
Balance, beginning of year	↔	2,660	€	3,134	69	1,452	€9	4,402	\$ 141,688	69	11,600	↔	3,986	\$ 548,504	\$ 536,682
Deposit		i		ı		I		ı	1		1		I	ı	5,400
Interest earned		110		145		28		174	5,018		465		7	20,239	14,730
		2,770		3,279		1,510		4,576	146,706		12,065		3,988	568,743	556,812
Scholarship awarded		200		75		20		200	1,725		200		ı	10,879	8,308
Balance, end of year	ક્ક	\$ 2,270	8	3,204	8	1,490	8	4,076	\$ 144,981	49	\$ 11,565	69	3,988	\$ 557,864	\$ 548,504

Notes to Financial Statements

Year ended March 31, 2008

The Cape Breton-Victoria Regional School Board is incorporated under the provisions of the Education Act of the Province of Nova Scotia and its principal business activity is operating a regional school system serving the Cape Breton Regional Municipality and the Municipality of the County of Victoria. The Board is registered as a charitable organization under the Income Tax Act and, therefore, is exempt from income tax and may issue official receipts to donors for income tax purposes.

1. Significant accounting policies:

Basis of accounting:

These financial statements are prepared in accordance with Canadian generally accepted accounting principles for the public sector which, for purposes of the School Board's financial statements, are represented by accounting recommendations of the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA), supplemented where appropriate by other CICA accounting standards or pronouncements.

These financial statements have been prepared using the following significant accounting policies:

(a) Revenues:

Revenues are recognized on an accrual basis. Grants received, donations and fees collected in advance of the provision or use of related services are deferred. The main components of revenue are funding from the Province of Nova Scotia, Government of Canada and Municipal contributions.

Each year, contributions by volunteers support the delivery of certain programs within schools. Due to the difficulty in determining or otherwise estimating the value of these contributions and because these services are not otherwise purchased, contributed services are not quantified and recognized in these financial statements.

(b) Expenditures:

Expenditures are recorded on an accrual basis and include the cost of supply inventories purchased during the year. Provisions are made for contingent liabilities when it is likely that a liability exists and the amount can be reasonably determined. These provisions are updated as estimates are revised.

(c) Financial assets:

Cash and cash equivalents are recorded at cost which approximates market value.

Accounts receivable are recorded at the principal amount less valuation allowance. These allowances are recorded where collectability is considered doubtful.

Notes to Financial Statements

Year ended March 31, 2008

1. Significant accounting policies (continued):

(d) Liabilities:

Teachers' salary and benefit costs are accrued at year end. As directed by the Province of Nova Scotia, an offsetting receivable is recorded from the Province. The annual accrual and offsetting receivable are adjusted as required.

Salaries, vacation pay and benefits of non-teaching employees are also accrued at year end. There is no equivalent offsetting receivable from the Province except for vacation pay.

(e) Net financial assets:

Net financial assets represents the financial assets less direct liabilities of the School Board.

(f) Non-financial assets:

Tangible capital assets have useful lives extending beyond the accounting period, are held for use in the production or supply of goods and services and are not intended for sale in the ordinary course of operations. Tangible capital assets are recorded at gross historical cost (or estimated cost when the actual cost is unknown) and include all costs directly attributable to the acquisition, construction, development and installation of the tangible capital asset, except interest. Contributions are not netted against the cost of the related tangible asset. All tangible capital assets are capitalized in accordance with Province of Nova Scotia thresholds and are amortized over the estimated useful life of the asset. The amortization expense is recorded in the statement of operations.

Amortization of tangible capital assets is provided using the following methods and annual rate:

Asset	Basis	Rate
Service vehicles	Declining balance	35%

Prepaid expenses are cash disbursements or other transfers of economic resources for goods or services, other than tangible capital assets and inventories of supplies, of which some or all will provide economic benefits in one or more future periods. The prepaid amount is recognized as an expense in the year the good or service is used or consumed.

(g) Accumulated surplus:

Accumulated surplus represents the financial assets and non-financial assets of the School Board less the liabilities. This represents the accumulated balance of net surplus arising from the operations of the School Board.

Notes to Financial Statements, continued

Year ended March 31, 2008

1. Significant accounting policies (continued):

(h) Scholarship trust funds under administration:

The scholarship trust funds represent capital contributed in trust from which the income thereon is used to provide scholarships for eligible students. A schedule of trust funds is included in the financial statements.

(i) Use of estimates:

The preparation of the financial statements requires management to make a number of estimates and assumptions relating to the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the year. Actual results could differ from those estimates.

2. School-based funds:

These financial statements include funds arising from certain school and student activities that are controlled and administered locally by each school, but for which the Board is accountable. Revenue from school-based funds is recognized as the funds are received. School fund activities are recorded as funds are expended.

Changes in cash held by schools are as follows:

	2008	2007
Opening balance	\$ 1,354,500	\$ 1,140,296
Additions to school-based funds	5,762,149	5,109,130
School funded activities	(5,310,317)	(4,894,926)
	\$ 1,806,332	\$ 1,354,500

3. Accounts receivable, Province of Nova Scotia:

	2008	2007
TCA capital	\$ 2,135,969	\$ 3,785,511
Teachers' salary accrual	1,908,100	2,352,000
Non-teaching vacation pay accrual	1,052,551	848,291
Information economy initiative	234,524	71,093
International student program	225,348	231,760
Etoile de l'Acadie Project	60,876	324,515
Gas tax rebate	189,612	178,298
Confidential 2.9% salary increment	24,591	· -
CUPE 2.9% salary accrual	610,652	_
Other	221,695	446,624
	\$ 6,663,918	\$ 8,238,092

Notes to Financial Statements, continued

Year ended March 31, 2008

4. Accounts receivable, Government of Canada:

	2008	 2007
Harmonized sales tax	\$	\$ 997,500

5. Retirement service awards:

Teachers receive a service award upon retirement, disability, death or termination, when entitled to a vested pension, under the contracts between the Nova Scotia Teachers' Union local and the predecessor boards. The contracts prescribe the formulae used in calculating the payment as well as the period over which the payment is to be made.

The Province of Nova Scotia assumed responsibility for the payment of service awards for all qualifying School Board employees effective April 1, 2002. As a result, school boards were required to make certain entries on their financial statements beginning with the year ending March 31, 2002, to record the value of projected liabilities, as well as a corresponding receivable from the Province of Nova Scotia. These entries have been determined by the Nova Scotia Department of Finance in relation to an independent actuarial evaluation performed for them. This evaluation calculated the present value of the service awards payable for past services for the School Board to be \$4,982,291 as of March 31, 2008 (\$4,304,551 as of March 31, 2007).

The information below provides further detail on the calculation of the accrued retirement service award obligations.

		Actual Obligation	Unamortized Gains (losses)	2008 Total	2007 Total
Beginning of year Current service cost	\$	5,487,600 492,800	\$ (1,188,392) -	\$ 492,800	\$ 4,923,646 429,900
Interest cost Actuarial loss Amortization of actuari	al	296,900 383,700	(383,700)	296,900 -	324,900 <i>–</i>
loss Benefit payments		(220,250)	113,633 -	113,633 (220,250)	133,662 (1,512,900)
	\$	6,440,750	\$ 1,458,459	\$ 4,982,291	\$ 4,299,208

Notes to Financial Statements, continued

Year ended March 31, 2008

5. Retirement service awards (continued):

The information below provides further detail on the calculation of retirement service award.

	 2008	2007
Current service cost Interest cost Amortization of actuarial	\$ 492,800 296,900	\$ 429,900 324,900
plan	113,633	133,662
	\$ 903,333	\$ 888,462

6. Tangible capital assets:

				2008	2007
	·	Cost	cumulated nortization	Net	Net
Service vehicles	\$	423,874	\$ 268,659	\$ 155,215	\$ 149,787

7. Deferred teachers' salaries:

Under the terms of the teachers' contract, the School Board withholds a portion of certain eligible teachers' salaries and deposits it with the Nova Scotia Teachers' Credit Union. These amounts are subsequently withdrawn by the teachers in a year when they are on leave of absence. As at March 31, 2008, the Board had \$604,359 (\$489,633 at March 31, 2007) of such funds on deposit together with a corresponding liability to these teachers which amounts have not been included in these financial statements.

8. Pension plans:

(a) Teachers

The School Board's teachers are members of the pension plan established by the Province of Nova Scotia pursuant to the Teachers' Pension Act. The Province of Nova Scotia has accepted responsibility for funding this plan and accordingly, no provision is included in the Board's financial statements for the related pension amounts.

Notes to Financial Statements, continued

Year ended March 31, 2008

8. Pension plans (continued):

(b) Non-teachers

The School Board's Canadian Union of Public Employees (CUPE) staff participate in a money purchase pension plan which is accounted for by the School Board as a defined contribution plan, and as such, no accrued liability is recorded in the financial statements. Employer pension costs of \$979,942 (2007 - \$954,998) are included in these financial statements which represent the cost of employer contributions for current service of participating employees during the year. Employees and the School Board both contribute at the rate of 5% of pensionable earnings.

The School Board also contributes to an RRSP plan for its confidential non-CUPE employees. Employees and the School Board both contribute at the rate of 9% of pensionable earnings. Included in the March 31, 2008 financial statements are employer contributions of \$58,277 (2007 - \$56,072), which represents the pension cost to the School Board.

9. Insurance

The School Board is a member of the School Insurance Exchange, which provides all insurance coverage, with the exception of fleet insurance, which is contracted to a private carrier.

10. Related party transactions:

These financial statements do not include certain expenditures paid on behalf of the Board by the Province of Nova Scotia, including but not limited to:

- P-3 schools and facilities leases and operating costs, and
- Payments for the teachers' pension plans and medical premiums.

11. Fair value of financial assets and liabilities:

The fair value of the Board's accounts receivable and accounts payable approximate their carrying amounts due to the immediate short-term maturity of these financial statements.

Notes to Financial Statements, continued

Year ended March 31, 2008

12. Commitments:

The Board has entered into agreements to lease equipment for various periods until 2012. Minimum annual lease payments are as follows:

	Equipmen	Total
2009 2010 2011 2012 2013	\$ 104,804 81,569 68,381 5,046	81,569 68,381

13. Contingencies:

- (a) The Board has not recognized in these financial statements, the liability associated with accumulated sick leave earned by the teachers and as the liability cannot be reasonably estimated.
- (b) An actuarial valuation has not been conducted to determine the obligation for service awards for non-teaching employees, and therefore no obligation is reflected in the financial statements. These obligations will be fully funded by the Province of Nova Scotia.

14. Comparative figures:

Certain of the comparative figures have been reclassified to conform to the financial statement presentation adopted for the current year.

Schedule A - Supplementary Details of Revenue

				2008		2007
		Budget		Actual		Actual
Province of Nova Scotia:						
Operating	\$ 1	111,730,800	\$ 1	11,809,984	\$ 1	11,203,769
Restricted		5,306,734	·	4,784,775	•	3,125,312
Capital		189,400		5,248,569		5,057,098
Grants		608,000		533,008		426,662
Total Province of Nova Scotia	\$ 1	117,834,934	\$ 1	22,376,336	\$ 1	19,812,841
Government of Canada:						
INAC	\$	1,180,000	\$	1,418,435	\$	1,180,178
Secretary of State		177,000		216,043		181,452
Total Government of Canada	\$	1,357,000	\$	1,634,478	\$	1,361,630
Other revenues:						
Board generated – other	\$	2,372,560	\$	2,977,420	\$	3,041,915
Tuition – students		305,000		301,361		296,532
Rentals		90,450		81,371		88,001
Investment interest		325,000		293,574		453,267
Total other revenue	\$	3,093,010	\$	3,653,726	\$	3,879,715
						
School-based funds	\$	_	\$	5,762,149	\$	5,109,130

Schedule B - Supplementary Details of Expenditures

				2008		2007
		Budget		Actual		Actual
Board governance:						
Board members	\$	133,000	\$	130,245	\$	139,731
Board secretary		46,414		54,796		35,344
NSSBA dues		138,060		135,319		118,279
Total Board governance	\$	317,474	\$	320,360	\$	293,354
Regional management:	_					
Management services	\$	1,438,528	\$	1,496,143	\$	1,231,669
Financial services		1,131,615		1,261,608		1,128,646
Human resource services		452,000		484,835		490,645
Communication services		68,703 5,000		82,887		78,312
ITS regional		5,000		705		24,836
Total regional management	\$	3,095,846	\$	3,326,178	\$	2,954,108
School management and support:						
School management	\$	10,957,652	\$	10,998,684	\$	10,613,634
Program and curriculum support	·	4,779,974	·	4,361,931	•	3,329,231
ITS site specific		218,942		204,532		179,419
Total school management	\$	15,956,568	\$	15,565,147	\$	14,122,284
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Instructional and school services:						
Instruction	\$	64,552,463	\$	66,828,950	\$	64,757,689
Guidance services		2,602,000		2,589,735		2,255,490
Library services		720,948		754,172		873,580
ITS instructional		50,000		47,887		52,522
Total instructional and school services	\$	67,925,411	\$	70,220,744	\$	67,939,281
Student support:						
Program management	\$	304,876	\$	297,151	\$	289,364
Instruction		16,477,584		12,413,332		13,626,119
Program and curriculum support		5,380,131		7,005,634		6,298,474
Total student support	\$	22,162,591	\$	19,716,117	\$	20,213,957
						·

Schedule B - Supplementary Details of Expenditures (Cont'd)

				2008		2007
		Budget		Actual		Actual
Adult and community education:						
Program management	\$	802,224	\$	732,762	\$	722,920
Program and curriculum support		128,000		126,078		119,162
Total adult and community education	\$	930,224	\$	858,840	\$	842,082
Property services:						
Management services	\$	463,540	\$	545,259	\$	485,523
Custodial services		5,561,559		5,530,218		5,443,236
Maintenance services		10,105,161		16,843,972		15,919,766
Grounds services		479,172		263,844		428,588
Total property services	\$	16,609,432	\$	23,183,293	\$	22,277,113
Chudant transportation.						
Student transportation: Management services	\$	474 706	æ	470 005	•	440 500
Transportation (Board)	Ф	474,726 3,148,699	\$	478,285	\$	449,533
Maintenance (Board)		2,485,164		3,332,252 2,460,374		3,163,007 2,454,405
Transportation (Contract)		306,000		305,051		2,454,405
The state of the s		000,000		000,001		290, 109
Total student transportation	\$	6,414,589	\$	6,575,962	\$	6,362,114
School funded activities	\$		\$	5,310,317	\$	4,894,926

Schedule C - Supplementary Details of Grant Revenue and Expenditure

Year ended March 31, 2008

From time to time the Board receives funding for specific expenditure purposes. The Board accounts for such funding on a net expenditure basis so as not to distort the comparison of its actual expenditures within the context of their budgetary framework. A summary of the total funding and related expenditures for the year is presented below:

Program		Revenue	Ex	penditure		Net	Cost
Race relations	\$	7,314	\$	7,314	;	\$	_
Heritage grant	·	7,124	•	7,124		•	_
Breakfast program		170,579		236,579		6	6,000
Special needs – behavior		4,330		4,330		_	
Feeling yes/no		4,200		4,200			_
Boularderie literacy		3,564		3,564			_
Cornwall/Cusack grant		2,308		2,829			521
Gaelic language and JH network literacy		3,011		3,011			
Whitney Pier Memorial grant – R. MacDonald		,		•			
House Lisa Cantwell		710		710			_
Dance revolution		317		317			_
Riverview literacy		1,028		1,028			_
CUPE up-grading essentials		2,517		4,590		:	2,073
Supporting student success		1,436		1,436			_
Cabot library		5,000		5,000			_
Gender equity grant		8,840		8,840			_
P-9 physical education		7,020		7,020			_
EIIS (school transition facilitator)		12,600		12,600			_
English as a second language		59,097		59,097			_
Special education		14,776		14,776			
Health promotion		79,620		79,620			
Gaelic language - Mira Road		2,122		2,122			
Gaelic language – Rankin		1,976		1,976			_
Work-it grant		2,226		2,226			_
Healthy living – incentive awards		4,132		4,132			_
Star – Sydney River		4,280		4,280			_
Star – St. Joseph		4,108		4,108			_
Star demonstration		2,118		2,118			_
PLC network		14,344		14,344			_
Options and opportunities		421,451		421,451			_
Intense training		16,545		16,545			-
Donkin Jr. High networking		1,138		1,138			_
Baddeck Jr. High networking		246		246			_
Rankin Jr. High networking		3,443		3,953			510
Dr. T.L. Sullivan Jr. High networking		671		671			-
Cabot Jr. High networking		808		808			-
St. Mike's Jr. High networking		2,907		2,907			-
Sydney Mines Jr. High networking		2,377		2,377			_
Bridgeport Jr. High networking		550		550			_
	\$	880,833	\$	949,937		69	9,104